



## POWER LINE



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*Readiness Power Forward*

August, 2012

## 541st Combat Sustainment Support Battalion finishes strong

By Johnnie Frazier, 402nd AFSB Public Affairs Officer

**CAMP ARIFJAN, KUWAIT** - The 541st Combat Sustainment Support Battalion (CSSB), 1st Sustainment Brigade from Fort Riley, Kan. commanded by Lt. Col. William Cain Jr. and Command Sgt. Maj. Bryan Witzel completed their mission supporting the 402nd Army Field Support Brigade (AFSB) in August 2012. The 541st CSSB is known as the "Pacesetter Battalion" whose motto "Set the Pace," exemplified their efforts during their deployment.

In cooperation with the Army Materiel Command, the 1st Theater Sustainment Command, and the 402nd AFSB units the dynamic team seamlessly accomplished the President's directive of withdrawing all forces and equipment out of Iraq by the end of December 2011. The battalion was assigned to the 402nd AFSB to establish Redistribution Property Assistance Teams (RPAT) and Mobile Redistribution Property Assistance Teams (MRPAT) throughout Iraq and Kuwait. In order to provide Theater Provided Equipment (TPE) accountability and redistribution throughout the U.S. Central Command (CENTCOM) area of responsibility in order to support the responsible drawdown of U.S. Forces.

The 541st CSSB received a new mission to retrograde all TPE out of Iraq. Quickly, the battalion focused their efforts on the new mission and began coordination with the 402nd AFSB to develop the unique relationship of a tactically focused Combat Sustainment Support Battalion working under an operationally focused Army Field Support Brigade. The 541st CSSB successfully integrated into the 402nd AFSB team incorporating Soldiers, Department of the Army civilians and contractors into an efficient and cohesive team able to complete all property accountability and retrograde operations.

The battalion provided mission command to the 227th Quartermaster Company, elements from the 473rd Quartermaster Company, elements from the 173rd Fires Brigade and the 98th Maintenance



Photo by Johnnie Frazier, 402nd AFSB Public Affairs

**Lt. Col. William Cain Jr., Commander of the 541<sup>st</sup> Combat Sustainment Support Battalion and Command Sgt. Maj. Bryan Witzel, Command Sgt. Maj. of 541<sup>st</sup> CSSB prepares the 541<sup>st</sup> CSSB flag for casing during the Casing Ceremony held on Aug. 06, 2012 at Camp Arifjan, Kuwait.**

Company which returned equipment from Iraq back into the Army's inventory completing the largest retrograde of equipment in the Army's history.

The battalion conducted MRPAT missions which brought Army Materiel Command retrograde capabilities directly to the supported units. These missions resulted in the quick and efficient redistribution of Organizational and Theater Property Equipment valued over \$550 million throughout the U.S. Army.

The battalion played a key role in the U.S. Equipment Transfer to Iraq (USETTI) program as they managed the transfer of equipment to the government of Iraq.

The battalion also executed the Army War Reserve Deployment System (AWRDS) and the Theater Property Book Unit Supply Enhanced (PBUSE) system maintaining accountability of over \$28 billion worth of equipment during the retrograde process. In order to capture the best practices of retrograde operations the Pacesetters re-wrote doctrinal and



## Unit Ministry Team's corner... "A Friend Can Sharpen Your Focus"

By Lt. Col. Gregory Distad, 402nd AFSB Chaplain

Proverbs 4:23 declares that the "issues of life come out of the heart." The heart issues include challenges with relationships at work and at home. It includes concerns about money and job security. It has been said that "health is wealth." But what happens when the body breaks and the heart aches? These are some "issues of life" that can weigh heavy on your heart and crush your spirit.

Proverbs 18:14 says, "The spirit of a man will sustain his infirmity, but a wounded spirit who can bear?" It is the sincere hope and prayer of your UMT that the following challenge will lift your heart and stir your spirit.

A friend can sharpen your focus. Have you ever thought about the purpose of a friend? Of course a friend can provide companionship where you share common interests. My wife is a "soccer mom" who gets caught up on the latest news of other "soccer moms" during soccer season. I was talking with a man the other day who is part of a motorcycle club, and greatly enjoys the camaraderie of getting together once year and renewing friendships. Perhaps one of the overlooked benefits of friendship is that you can "sharpen" each other. You can rub against each other and you both come out as a better person. That is the subject of today's timeless truth from Proverbs 27:17 which says, "Iron sharpeneth iron; so a man sharpeneth the countenance of his friend."

There is military background in this proverb. Iron is a metal, 3000 years ago if you owned the iron, you owned the battle. Iron symbolizes great power and persistence.

In this verse the word "sharpeneth" means swift or quick. It is a word used to describe horses of the Babylonian cavalry as being more quick, keen and fierce than wolves.

When iron is rubbed against iron, it shapes and sharpens and makes it shine. So when we rub against each other in conversation, we can shape and sharpen each other so that we shine.

Biblical friendship is a face-to-face encounter of dealing with issues of life and facing them honestly. There's a bond of affection and trust. There's a bonding of the soul with ultimate union in God.

Accountability to a peer can produce a razor sharp mind and keenness of character.

You don't sharpen an axe on a pound of butter.

A real friend is going to have an uplifting, sharpening influence on your life. You're going to be a better person. You're going to have that cutting edge. You're going to be sharper. A true friend will sharpen you up and spur you on.

Have you ever had the experience of a friend telling you something that really helps you? Perhaps they help you avoid making a mistake or give you a helpful hint. When you get the answer you need, "the light comes on" and it makes you smile.

The Timeless Truth for Today is: "Iron sharpeneth iron, so a man sharpeneth the countenance of his friend" (Proverbs 27:17). "A Friend Can Sharpen Your Focus . . . And it will Show on Your Face."

Recommended Reading: "*Quiet Strength*" by Tony Dungy will stir your spirit. Col. John D. Kuenzli told me about this book the first time I met him. Everyone loves a good story. This is the story of a man of genuine faith in the living God. One way you can tell if something is genuine is if it stands up under testing. Among the tests was his being fired as the head coach for the Tampa Bay Buccaneers. Another major test was when his son took his own life. Through it all, Tony Dungy maintained a spirit of quiet confidence in the promises of God. Later he led the Indianapolis Colts to a Super Bowl victory in 2007. "Commit your plans to the Lord, and your actions will succeed" (Proverbs 16:3), are the opening words of chapter 7.

The 402nd Unit Ministry Team (UMT) is to nurture the living, care for the dying, and honor the dead. Consistent with that mission and mandate, the 402nd UMT conducts a weekly Bible study in the 402nd Headquarters and provides a Sunday sermon at the Kuwaiti Naval Base (KNB). During the week Chaplain Gregory Distad provides pastoral care by circulating within the 402nd Army Field Support Brigade.

Chaplain Gregory Distad may be reached at [gregory.e.distad@kuwait.swa.army.mil](mailto:gregory.e.distad@kuwait.swa.army.mil) or 318-430-4667

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# 402nd assembles team to develop AWRDS and LMP training

By 402nd AFSB Public Affairs

**CAMP ARIFJAN, KUWAIT** - The 402nd Army Field Support Brigade (AFSB) assembled their own team of military and Department of the Army personnel to develop their own Army War Reserve Deployment System (AWRDS) and Logistics Modernization Program (LMP) training in August 2012.

The team creation is in response to a significant need to clear and reconcile remaining supply records from Operation ENDURING FREEDOM Retrograde. The records equate to approximately 15 thousand pieces of property, already moved through the retrograde or redistribution processes, but still require auditing, causative research, and proper data entry to properly record all these pieces of property in the wholesale system.

"Our Army's wholesale systems of property visibility and accountability, AWRDs and LMP, are still very new to our people working in the command. It puts the command in a difficult position when contractors are the only knowledgeable entities with the new systems," said Col. John D. Kuenzli, Commander of the 402nd AFSB. "Contractors are an important part of our business and our multi-composition brigade team, but we still have a responsibility for Contractor Oversight, and this gives our military and civilian personnel the technical proficiency to do their job," said Kuenzli.

In the case of these retrograde related records, the 402nd no longer has the contractor originally hired to take care of these records. After a contract expires, the remaining government work still has to get done, and this load was going to cost the government an additional \$625,000.

Faced with this mission, the 402nd Support Operations section stepped up to the task and said, "we'll do it." They understood the cost, and they're sensitive to the governments financial costs, so they started their preparation.

First they queried the Brigade for any and all military and civilians with various levels of training and proficiency on the systems. Then they coordinated with the Battalions to select members of the team.

Then with the assistance of the 402nd S-6 section, they built their classroom and consolidated work area. In one day, they assembled the area, set up the network, and planned for future training and assistance from Army Sustainment Command planned to arrive at the end of the August 2012.

"In Airborne operations, we look to our Jumpmasters to be the experts that take us from putting on a parachute, to communicating with the pilots, to safely exiting the aircraft, and finally preparing to land. With the changes and size of our Army's wholesale activities - these new AWRDS and LMP operators have to be our Jumpmasters; from issuing equipment from wholesale to retail, to unit primary hand receipts, to assisting units turning that property back in, to finding disposition and equipment status, prepare shipping documents, and ultimately make the right entries into the LMP accounts to keep proper accountability of our Army's property and related transactions."

"It might take some time to realize the rewards of the improved personnel skills resulting in better oversight of our operations, and how that equates to efficiencies and savings to the government, but it's what we need to do now and sustain through the future," said Kuenzli.

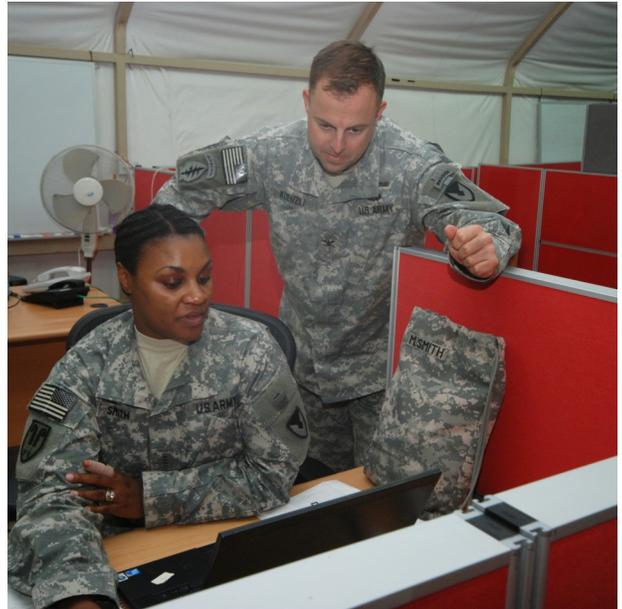


Photo by Pfc. Michael J. Lefebvre, 402nd AFSB Public Affairs

**Col. John D. Kuenzli, Commander of the 402nd Army Field Support Brigade and Chief Warrant Officer Melissa W. Smith with the 402nd AFSB Support Operations discuss the AWRDs and LMP exercises during training on Aug. 15, 2012.**

# Southwest Asia Battalion gets a new Commander

By 402nd Public Affairs Office



Photo by Johnnie Frazier, 402nd AFSB Public Affairs

**Col. John D. Kuenzli, Commander of the 402nd Army Field Support Brigade passes the 402nd Army Field Support Battalion - Southwest Asia Colors to Lt. Col. Mike Sauer at Camp Arifjan, Kuwait on Aug. 02, 2012.**

**CAMP ARIFJAN, KUWAIT** - On Aug. 02, 2012 the 402nd Army Field Support Battalion—Southwest Asia (AFSBn-SWA) had a Change of Command ceremony where Lieutenant Colonel Franz Conway relinquished command to Lieutenant Colonel Mike Sauer.

Colonel John D. Kuenzli, Commander of the 402nd Army Field Support Brigade was Presiding Officer of the ceremony.

The 402nd SWA Battalion, also known as the “Workhorse Battalion” began preparing to transition in a new core staff. It is a bittersweet month for the Workhorse family almost simultaneously saying good-by and welcome at the same time; all the while continuing the world class mission the battalion is so well lauded for.

Soldier’s of the 98th Support Maintenance Company stood proud as the Color Guard of the ceremony. Col. Kuenzli recognized the Color Guard by saying, “They make the colors of the flag just a little bit brighter, and they make these ceremonies all the better.”

Col. Kuenzli thanked everyone for attending and closed by saying, “Do your job to the fullest, be safe, Power Forward.”

# Soldiers of the 98th SMC supports the 402nd

By Lt. Col. Mike Sauer, Commander, 402nd AFSBn-SWA

**CAMP ARIFJAN, KUWAIT** - In August 2012 the 98th Support Maintenance Company (SMC) became part of the 402nd Army Field Support Battalion – Southwest Asia and continues to perform its Redistribution Property Assistance Teams (RPAT) mission in support of Army Prepositioned Stock-5. The 98th remains well engaged in Iraq in support of Office of Security Cooperation-Iraq (OSC-I) . 98th SMC Soldiers are in support roles within the 402nd on Camp Arifjan and surrounding bases. In addition to their core mission, the company frequently offers or is asked to support other units and activities with their expertise. The 98th supports the 113th Sustainment Brigade with mechanics and the Mine Resistant Ambush Protective (MRAP) Sustainment Facility with critical materiel sorting support to name just a few.

The battalion is proud to announce the recent promotion of Lt. Ben Magno and Lt. J.D. Erhard with the 98th to Captain. Their promotion to Captain is an acknowledgment of their potential and we are proud to have them on the team. Of equal significance, two Soldiers from 98th SMC, Specialist James Elmore and Specialist Brandon Porter recently graduated from the Warrior Leaders’ Course (WLC) at Camp Buerhing. Please congratulate each of these professionals when you see them.

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**INTERVENE** - I am an expert and I am a professional. I stand ready to deploy, engage, and support my fellow Soldiers. I will have the personal courage to INTERVENE and prevent Sexual Assault. I will condemn acts of Sexual Harassment. I will not tolerate offensive gestures, language or behavior. I am a Warrior and a member of a team. I will INTERVENE.

**ACT** - You are my brother, my sister, my fellow Soldier. It is my duty to stand up for you, no matter the time or place. I will take ACTION. I will do what's right. I will prevent Sexual Harassment and Assault. I will not tolerate sexually offensive behavior. I will ACT. I am a member of the United States Army. I will support my fellow Soldiers. I will maintain my arms, my equipment, myself. I am an expert and I am a professional. I will have the personal courage to INTERVENE and prevent Sexual Assault. I will condemn acts of Sexual Harassment. I will not tolerate offensive gestures, language or behavior. I am a Warrior and a member of a team. I will INTERVENE.

**MOTIVATE** - We are American Soldiers. MOTIVATED to keep our fellow Soldiers safe. It is our mission to prevent Sexual Harassment and Assault. We will denounce sexual misconduct. As Soldiers, we are all motivated to take action. We are strongest, together.

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## 402nd Contracting Cell manages over \$400 million in contracts

By Susanna Driver, Liaison Officer, 402nd AFSB Contracting Cell

### CAMP ARIFJAN, KUWAIT -

The 402<sup>nd</sup> Army Field Support Brigade (AFSB) Contracting Cell is the Commander's chief advisor and liaison for contracting and resource management. The Contracting Cell accomplishments include providing surveillance of Contracting Officer's Representatives (COR) and the oversight and management of contracts with a dollar amount totaling over \$400 million.

The Contracting Cell analyzes the Commander's tasks and priorities and ensure proper financial resources are available. The cell implements the most appropriate acquisition strategies to accomplish the mission, improve business management practices and efficiencies.

The cell provides oversight of all Army Sustainment Command contracts and accountability contractors, to include 402<sup>nd</sup> AFSB Contracting Officer's Representative and Contracting Officer's Technical Representative (COTR) throughout Kuwait and Qatar. Contracts managed by the 402<sup>nd</sup> Contracting Cell vary from large projects to one time projects for minor office construction.

## METCOP achieves full operational capability

By Lt. Col. Donald Burton, 402<sup>nd</sup> AFSB, ALT-D Director

**CAMP ARIFJAN, KUWAIT** – The Material Enterprise Transition Common Operating Picture (METCOP) is an application that consolidates, maintains and provides visibility of Program Executive Office (PEO), Program Managers (PMs) and systems within Assistant Secretary of the Army (ASA), Acquisitions, Logistics & Technology (ALT) community deployed in Southwest Asia (SWA). METCOP application is one-stop for information on personnel, equipment, and lift capabilities for programs. It provides an automated tool to help plan, manage, and predict retrograde operations at the aggregate level down to the product manager.

A requirement capability gap was identified during Operation New Dawn (OND) to manage an extremely fluid drawdown of U.S. forces, equipment, and contractors. U.S. Army Forces, U.S. Central Command (ARCENT), and G4 Logistics Automation team developed METCOP within ARCENT Theater Common Operating Picture (A-TCOP) tool to fill this urgent need and capability. METCOP achieved an initial operational capability in April 2012.

### METCOP demonstrated....

METCOP was demonstrated July 31, 2012, by the ARCENT G4 Logistics Automation lead to key stakeholders for verification and validation of customer requirements; the Acquisition, Logistics & Technology Directorates (ALT-D) from 402<sup>nd</sup> and 401<sup>st</sup>

Army Field Support Brigades (AFSB), and ASA(ALT) Forward Cells for ARCENT and U.S. Forces - Afghanistan (USFOR-A). The demonstration was the final test to prove the system met its requirements before government acceptance. Full Operational Capability (FOC) is defined as when all units and/or organizations in the force structure scheduled to receive the capability have received it, and have the ability to employ and maintain it. Minor enhancements were requested and will be incorporated as part of the continuous systematic upgrades in order to provide the best functional application for the Warfighter in today's ever changing battlespace.

### Future expansion....

A future expansion for METCOP is already planned for fiscal year 2013. Expansions include enhancements to aid in equipment visibility, accountability, and disposition, and potentially integrate contracting information from various databases to provide a more comprehensive COP for the ASA(ALT) community within the Material Enterprise.





## Safety sends... *HEAT INJURY PREVENTION*

By George Evans, 402nd AFSB Safety Manager

**H**eat illness continues to remain a significant threat to the health and operational readiness of our Soldiers, Department of the Army (DA) civilians and contractors. Exposure to extreme temperatures is the reality of unit preparation for operational missions in the area where we now work and live. Leaders at all levels must assess the need for mission accomplishment against the risk associated with the work load in hot weather environments.

The Armed Forces Health Surveillance Center reported 1,808 heat casualties in 2011 among the Army active component that required medical intervention or resulted in lost duty time. Leaders must be mindful that heat is not the only risk factor for heat related illnesses and that heat casualties can occur at cooler temperatures throughout the year.

Most heat illnesses are preventable, and none should be fatal. Through mission assessment, planning, and implementation of mitigation measures are essential to prevent heat illnesses. Early recognition and treatment of Soldiers, DA civilians and contractor personnel presenting symptoms of heat illnesses are the keys to saving lives. All leaders must proactively implement preventive measures to mitigate the threat of heat casualties.

Leaders provide this by establishing a comprehensive heat prevention program. This program should be complemented with Army Risk Management doctrine, as detailed in FM 5-19, *Composite Risk Management*. These documents provide the framework for early recognition of climatic injuries and implementation of preventive measures.

Climate (temperature and humidity), intensity and duration of activity, clothing and equipment (body armor) and individual risk factors are the four key variables that interact to cause heat illnesses among Soldiers, DA civilians and contractors.

Heat illness prevention requires a comprehensive approach that incorporates risk management, education, acclimatization, and appropriate adjustment of activities to reduce and mitigate risk. Prevention and recognition of heat casualties requires education and training to insure that you quickly recognize heat illness. Although most heat illness involves dehydration, leaders should be aware that deaths have occurred in Army personnel due to water intoxication from over hydration. Proper water consumption guidelines should be followed in order to prevent over hydration. Hourly fluid intake should not exceed 1½ quarts and daily intake should not exceed 12 quarts. Reference: Technical Bulletin Medical (TB MED) 507.



# 402nd AFSB S7 Engineering and Facilities provides maintenance and office structures at a moments notice

By Reginald Hicks, 402nd AFSB, S7 Deputy of Facilities and Engineering

**CAMP ARIFJAN, KUWAIT** - The 402<sup>nd</sup> Army Field Support Brigade (AFSB) is a rapid deployment unit with capabilities of establishing support services and fielding operations at a moment's notice. In order to provide critical support for units downrange, the 402<sup>nd</sup> AFSB relies on organic abilities to streamline processes within the construction and contracting environment to meet these deadlines and demands. In May 2012 such a mission was tested when 1-1 Cavalry turned in Army Prepositioned Stock-5 (APS-5) equipment at Camp Buehring, Kuwait to prepare the unit for redeployment. The 402<sup>nd</sup> S7 was to provide maintenance facilities, office space, and sleeping quarters for 402<sup>nd</sup> AFSB and subordinate commands with responsibilities in the operation.

Camp Buehring did not have adequate maintenance facilities nor office space to support the commander's intent or the heart of the operation.

## S7 builds from the ground up...

The Brigade S7 was asked to locate facilities on Camp Buehring to support the operation. Working with the Base Support Brigade (BSB) and Mayor Cell at Camp Buehring it was determined that no such facilities were available. The 541<sup>st</sup> Combat Sustainment Support Battalion (CSSB) was in the process of scuttling the Camp Virginia RPAT Yard. These facilities consisted of six single-wide office trailers, one closed clamshell brand large

area maintenance structure (LAMS) and one double open LAMS. These facilities would be adequate to support the 402<sup>nd</sup> AFSB APS mission; logistics was the key. The timeline to accomplish this mission was aggressive. The 402<sup>nd</sup> S7 was given less than 60 days before this operation was to commence. Consultation with the Mayor Cell revealed it would cost in excess of \$750,000 to move both structures utilizing their contracts.

## 402nd S7 devised another plan...

We quickly dispatched our field units to have the trailers disconnected and shipped to Camp Buehring; one guard shack and the power generation equipment was also disconnected and prepared for shipment. The mission expanded as we quickly learned the intent was to develop another Redistribution Property Assistance Teams (RPAT) operation at Camp Buehring. With the new mission increasing by two Tactical Operation Center (TOC) trailers, two connex office trailers, one 20 foot single wide trailer, a mobile arms room, and two Containerized Housing Unit (CHU) offices for the APS-5 staging lane yard; we required manpower to quickly connect these assets to power and Heating, Ventilation and Air Conditioning (HVAC). Looking internally we found support within Communications Electronics Command (CECOM). Working jointly we were able to connect all trailers to power and provide much needed HVAC to

all the units. However, the LAMS was still the greatest concern and the most needed item which provides shelter from the inclement weather of the Middle East. The S7 shop solicited support from the Logistics Civilian Augmentation Program (LOGCAP) IV which was able to provide a quote at \$85,000 to remove and relocate the two LAMS to Camp Buehring from Camp Virginia. LOGCAP IV was able to mobilize within seven days and had the structures down and relocated to Camp Buehring within ten days despite work stoppages caused by high winds and Kuwaiti holidays.

As a result of our hands on management of this project, we were able to save an additional \$60,000 as the final invoice for the entire operation was under \$25,000.

The 402<sup>nd</sup> has some of the best resources in the Kuwait to support our needs. When others cannot or will not meet our requirements it is incumbent upon us to tap our resources and think outside the box if we are to maintain the level of success and fluid movement the 402<sup>nd</sup> AFSB has been accustomed to achieving and delivering.

*"Organic means to provide construction and labor support in a rapid fielding environment which is vital to success of our mission. The 402nd S7 must realign our primary option to reflect what works and what does not work and be willing to adjust fire until we reach our objectives."*

# Logistics Support Element Kuwait provides a high level of support in the desert

By Joseph P. Brown, Logistics Management Specialist (LMS), LSE-Kuwait

**CAMP BUEHRING, KUWAIT** - Logistics Support Element (LSE) - Kuwait is a small unit with a lot of capability and a mission that supports strategic objectives. The LSE-Kuwait is located on a wind-blown and non-descript patch of the Kuwaiti desert. It is the training ground and home to the U.S. Central Command (CENTCOM) Strategic Reverse Brigade Combat Team. Camp Buehring was originally known as Camp Udairi or Udairi Range and was the staging area for troops heading north into Iraq in 2003. Udairi Range Complex is located next to Camp Buehring; besides that there is nothing else but desert and a few Bedouins raising their camels, goats and sheep surrounding the camp. Camp Buehring is named after Lieutenant Colonel Charles H. Buehring who was killed in Baghdad on Oct. 26, 2003.

LSE-Kuwait supports the Strategic Reserve, an Aviation Brigade, four Patriot Firing Batteries and any other Army units that may be deploying, training or operating in the Kuwaiti Area of Operations. LSE-Kuwait has Logistics Assistance Representa-

tives (LARS) stationed in Bahrain, Qatar and the United Arab Emirates.

The LSE consists of U.S. Military and Department of the Army (DA) civilians. LSE Kuwait has a LSE Chief, a Logistics Management Specialist (LMS) and two Brigade Logistics Support Teams (BLST), and each BLST has a BLST chief, and a LMS assigned to support BLST operations. The LSE and each BLST have LARs assigned from the Life Cycle Management Commands (LCMC), which are the Tank-Automotive and Armaments Command (TACOM), Aviation and Missile Command (AMCOM) and Communications and Electronics Command (CECOM). The LARs have the technical expertise and reach-back capability required to support the Warfighter and ensure they are able to maintain their equipment in a high state of readiness. The LSE also currently has two Field Service Representatives (FSR) out of Tobyhanna Army Depot who supports all Tactical Operation Center (TOC) systems.

The LARs are the back-bone and the muscle of LSE-Kuwait.

LARs proactively seek out issues. They are constantly visible in unit areas and responsive to their supported units. They not only help them identify logistics problems, they also provide solutions. When a LAR enters a unit area they bring with them a powerful 'reach-back' capability. They can tap into the vast amount of knowledge and experience available at their parent Life Cycle Management Command, Defense Logistics Agency (DLA), AMC and do as required by reaching all the way out to the system or original parts manufacturer. LARs take an active role in educating and training Soldiers. They are a key source of information to the Soldier and unit leadership on equipment safety and maintenance issues. The number of LARs in any LSE structure is based on mission requirements.

LSE-Kuwait is an example of an economy of force operation. The experience and quality of personnel, specifically the LARs allow this relatively small organization to provide a high level of support while maintaining a small logistics foot print in this relatively austere environment.



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## 402nd and AMC leadership visit Qatar



By Captain Eric Zachariasen, 402nd AFSBn-Qatar Operations Officer

**CAMP AS SAYLIYAH, QATAR** – Soon after the 402<sup>nd</sup> AFSB Change of Command in July 2012, the Brigade Commander, Colonel John D. Kuenzli, and Brigade Command Sergeant Major Nathaniel Bartee Sr., arrived in Qatar to attend the theater Joint Logistics Coordination Board (JLCB). While in Qatar the brigade's new command team spent time with the Soldiers and DA Civilians of AFSBn-Qatar giving the new Brigade Command Team the opportunity to discuss mission and impart their command philosophy.

The AFSBn-Qatar team took this opportunity to discuss recent efforts related to the recent preparation and readiness of Army Prepositioned Stock (APS)-5 equipment in support of theater missions. Additionally, efforts in warehouse analysis and requirements determination using the Graphical Asset Representation (GAR) model in Army War Reserve Deployment System (AWRDS) with 99.8 percent inventory accuracy results from the May 2012, 100 percent APS-5 inventory and support initiatives for the 11th Air Defense Artillery Brigade to include consolidated Test, Measurement, and Diagnostic



Photo by Staff Sergeant Juan Medellin

**402nd Army Field Support Brigade Command Sergeant Major Nathaniel Bartee Sr. (center) imparts wisdom to the eager for knowledge Non-Commissioned Officers (NCO) of the AFSBn-Qatar at Camp AS Sayliyah, Qatar during a special initial NCO meeting in July 2012 .**

Equipment (TMDE) and System Integration and Checkout (SICO) testing of APS Patriot systems were shared with the new Brigade Command Team. They also toured the Stryker facility operation. General Dynamics Land Systems (GDLS) Program Manager (PM), Rick Hunt provided a thorough tour of operations to include an orientation with the recently added trunnion, which allows the facility to flip the Stryker to access all sides of the vehicle required for higher heat welding. They also discussed the Stryker transportation process supported by AFSBn-Qatar and how cost savings are achieved through the refurbishment of Stryker parts and scrap metal recycling.

The new Brigade Command Team spent time with the AFSBn-Qatar team to discuss the brigade's future and the command team's vision for the next year and beyond. During the discussion, COL Kuenzli referenced the legendary Green Bay Packers coach, Vince Lombardi, who said "we will strive for perfection, and in our pursuit of perfection, achieve excellence". Additionally, he discussed the importance of developing our subordinates,



Photo by Devin Butler, Contractor Installation Visual Information Manager  
**Logistic Management Specialist, Barry Henry (right) in charge of transportation at the Army Field Support Battalion-Qatar explains to Major General Gus Perna (left) and Colonel Larry Fuller (center) from the Army Materiel Command (AMC) G3, the support given from the section while touring an Army Prepositioned Stock-5 warehouse at Camp As Sayliyah, Qatar in July 2012.**

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## 541st Combat Sustainment Support Battalion finishes strong

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Photo by Johnnie Frazier, 402nd AFSB Public Affairs Officer

**Lt. Col. William Cain Jr., Commander of the 541<sup>st</sup> Combat Sustainment Support Battalion is awarded the Bronze Star Medal by Col. John D. Kuenzli, Commander of the 402nd Army Field Support Brigade on Aug. 03, 2012 at the End of Tour Award Ceremony at Camp Arifjan, Kuwait.**

retrograde standard operating procedures and established the RPAT Academy to instruct Soldiers deploying to OPERATION ENDURING FREEDOM (OEF) in support of the CENTCOM Material Retrograde Element (CMRE). Elements of the 541<sup>st</sup> CSSB returned to Iraq to assist the Office of Security Cooperation-Iraq (OSC-I) with bringing to record and preparing Contractor Managed Government Owned (CMGO) equipment for shipment.

The 402nd AFSB conducted an award ceremony on Aug. 03, 2012 recognizing each Soldier of the 541st CSSB with end of tour awards ranging from Army Achievement Medals to the Bronze Star Medal for their contributions in support of OPERATION NEW DAWN (OND). Lt. Col William Cain Jr., Commander of the 541st CSSB was recognized with the Bronze Star Medal and Command Sgt. Maj. Bryan Witzel, Command Sgt. Maj. of the 541st CSSB was recognized with the Meritorious Service Medal in support of OND. "We are going to recognize each and every one of you today for your outstanding contributions," said Col. John D. Kuenzli, 402<sup>nd</sup> AFSB Commander. "In the end of the day, we can never thank you enough," Kuenzli said.

The 541st continued to support the 402nd AFSB and finished strong all the way up to the Casing Ceremony of the 541<sup>st</sup> CSSB flag in Kuwait on Aug. 06, 2012. Guest speaker at the Casing Ceremony was Col. John D. Kuenzli, Commander

of the 402nd AFSB. Distinguished guest were Maj. Gen. William C. Mayville, Jr., Commanding General of 1st Infantry Division and Command Sgt. Maj. Charles V. Sasser, Jr., Command Sgt. Maj. of 1ID. "What a great day to case the colors for the 541st CSSB and to start our journey back to Fort Riley," said Lt. Col. William Cain Jr., Commander of the 541st CSSB.

The Pacesetters are gearing up to tackle a new mission. Upon return to Fort Riley, Kan. the 541st CSSB will assume the mantle as the 1st Sustainment Brigade Rear Detachment. The unit will be responsible for providing logistical support to the Big Red One units while maintaining the daily support to the Fort Riley community.

The 541st CSSB and their families can be proud of a job well done, and now the Soldiers of the 541st have returned to their loved ones like so many other units they have helped to return home.

### POWER LINE



**402nd Army Field**

**Support Brigade**

**Camp Arifjan, Kuwait**

**Commander**

Col. John D. Kuenzli

**Command Sgt. Major**

CSM Nathaniel J. Bartee Sr.

**Public Affairs Officer**

Johnnie Frazier

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## 402nd and AMC leadership visit Qatar

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Photo by Devin Butler, Contractor Installation Visual Information Manager  
Renee Mosher (front left), from Army Materiel Command, tests out the Remote Weapons Station with help from a General Dynamics Land Systems employee (front right) during the Stryker facility tour. U.S. Army Forces Command, G4 Deputy Chief of Staff, Major General Jack O'Connor (back left) and Colonel John D. Kuenzli, Commander of the 402nd Army Field Support Brigade (back center), along with Captain Eric Zachariasen (back right), with the Qatar Battalion, observe the test at Camp As Sayliyah, Qatar in July 2012.

reminding us that despite our small unit that accomplishes an important strategic mission we cannot allow our discipline and professionalism to degrade. He closed by saying, "Bottom-line is we are Soldiers first and must maintain discipline and Soldiering skills despite the unique missions we support". CSM Bartee spent time with the AFSBn-Qatar Noncommissioned Officers (NCO) to discuss his leadership philosophy and expectations, as well. "Education is important, take advantage of it. There is no reason why you should not have at least an Associate degree," said CSM Bartee. He also reminded the NCO's of the importance of physical health and how it's tied to readiness. "Health is also important; make sure you are doing PT that challenges you," said Bartee.

**Qatar Battalion discusses operations and mission with AMC...**

On the final day of the JLCB AFSBn-Qatar had the opportunity to discuss operations and mission support with logistics leaders attending the coordination board. Army Materiel Command (AMC) G3, Major General Gustavo Perna along with Colonel Larry Fuller and Renee Mosher, and U.S. Army Forces Command (FORSCOM), G4 Deputy Chief of Staff, Major General Jack O'Connor took time to experience operations in Qatar. They observed APS-5 operations and initiatives taken by the battalion to improve support to units in the region. The group also spent time at the Stryker facility discussing the effort and detail placed into rebuilding a Stryker and returning it just like it was new. The group tested the Remote Weapons Station (RWS) that has enhanced our Soldiers combat abilities. The visit continued with APS warehousing procedures and non-rolling stock management where the group was briefed on the strategic relevance and timelines associated with APS operations.

Leadership visits to AFSBn-Qatar provided the unit the opportunity to discuss operations, planning efforts, new initiatives and share best practices. Gaining the vision of the leaders from the 402nd Brigade and AMC was priceless for the unit and focused the team on ways to better support and execute strategic operations in the area of responsibility (AOR).

VOTE! VOTE! VOTE!

Check your State's election website for specific information and links to your local election offices at:

<http://www.fvap.gov/reference/links.html>

GET YOUR ABSENTEE BALLOT TODAY!

## 402nd supports 5K runs at Camp Arifjan, Kuwait!

By Johnnie Frazier, 402nd AFSB Public Affairs

The Power Team finished proud on a hot sunny day in August 2012!!! Colonel John D. Kuenzli, Commander of the 402nd Army Field Support Brigade invited everyone to come out and run or walk and have some fun! "You might get a cool t-shirt out of it as well! I appreciate what everyone is doing out there, been getting more chances to see and meet everyone, and it's been great for me," said Kuenzli.

## 3d Medical Command's resiliency expo 5K...



Photo by Johnnie Frazier, 402nd AFSB Public Affairs Officer

## Coast Guard 5K Birthday run/walk....



Photos by Pfc. Michael J. Lefebvre, 402nd AFSB Public Affairs